

**In The Matter Of:**  
*Public Works Division*  
*Videoconference Board Meeting*

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*Friday*  
*October 2, 2015*

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*Capitol Reporters*  
*208 N. Curry Street*

*Carson City, Nevada 89703*

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1 STATE OF NEVADA

2 PUBLIC WORKS DIVISION VIDEO CONFERENCE BOARD MEETING

3

4 FRIDAY, OCTOBER 2, 2015

5

6 1:00 P.M.

7

8 CARSON CITY, NEVADA

9

10 THE BOARD: TOM METCALF, Chairman  
GUS NUNEZ, Administrator  
11 CHRIS CHIMITS,  
12 Deputy Administrator  
ANGELA GARCIA, Member,  
13 Buildings Official  
PATRICK CATES, Member, Director,  
14 Department of Administration  
TITO TIBERTI, Member  
15 ROY WALKER, Member  
BRYCE CLUTTS, Member

16

17 FOR THE BOARD: SUSAN STEWART,  
18 Construction Law Counsel

19 JEFF MENICUCCI,  
20 Deputy Attorney General

21 DENESA JOHNSTON,  
22 Administrative Assistant

23 REPORTED BY: CAPITOL REPORTERS  
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Carson City, Nevada 89706

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1 CARSON CITY, NEVADA, FRIDAY, OCTOBER 2, 2015, 1:30 P.M.  
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4 CHAIRMAN METCALF: We'll go ahead and start.  
5 This is the time and place of the State Public Works  
6 Board Meeting, Friday, October 2nd, starting at about  
7 1:30 p.m., and the first agenda item is roll call.  
8 MS. JOHNSTON: Denesa Johnston, for the  
9 record. Chairman Metcalf?  
10 CHAIRMAN METCALF: Here.  
11 MS. JOHNSTON: Vice-Person Stewart? No.  
12 Member Clutts?  
13 MEMBER CLUTTS: Here.  
14 MS. JOHNSTON: Member Kwon? No. Member  
15 Tiberti? No. Member Walker?  
16 MEMBER WALKER: Here.  
17 MS. JOHNSTON: Member Cates?  
18 MEMBER CATES: Here.  
19 MS. JOHNSTON: We have quorum.  
20 CHAIRMAN METCALF: Thank you very much. Next  
21 item on the agenda is public comment.  
22 Item Number Three for Possible Action:  
23 Acceptance and Approval of Public Works Board Meeting  
24 Minutes, March 13th, 2015. So I guess I'm looking for a  
25 motion unless there's some -- Is that where all of the

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1 markups are, Roy? Never mind.  
2 MEMBER WALKER: My head spun then when I read  
3 them. I will make the motion. We accept the minutes  
4 from last meeting.  
5 MEMBER CLUTTS: I'll second.  
6 CHAIRMAN METCALF: Okay. Moved and seconded.  
7 All of those in favor, aye?  
8 THE BOARD: Aye.  
9 CHAIRMAN METCALF: All opposed? The motion  
10 carries.  
11 COUNSEL STEWART: It's a tough crowd,  
12 Patrick. You'll see that.  
13 CHAIRMAN METCALF: Item Number Four on the  
14 agenda is the introduction of new board member,  
15 Mr. Patrick Cates, Director of Department of  
16 Administration. Mr. Nunez?  
17 ADMINISTRATOR NUNEZ: Thank you. I think  
18 probably Patrick can do a better job introducing himself,  
19 but he comes to the Department from the Department of  
20 Wildlife.  
21 MEMBER CATES: That's correct.  
22 ADMINISTRATOR NUNEZ: So I think Patrick, I  
23 think he can probably give the Board a little better  
24 background.  
25 MEMBER CATES: Sure. I was appointed by the

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1 Governor a month ago, I guess. This is my third week on  
2 the job. I was a Deputy Director for Nevada Department  
3 of Wildlife for six years. I was with Cultural Affairs  
4 before that, and I was with Nevada Medicaid before that.  
5 If you go far back enough in time, I was with Department  
6 of Vehicles and Public Safety when they were one agency.  
7 I have about 20 years with the State. I'm a UNR grad.  
8 I'm very happy to be here.  
9 I should point out that there is a little bit  
10 of uncertainty as to the changes in the law with the  
11 split of the Department from the Governor's Office of  
12 Finance. LCB is going through and codifying changes.  
13 They were given discretion under the law to determine  
14 whether I would sit on certain boards or whether the  
15 Governor's finance director would sit on certain boards.  
16 And as of today, the law says that I'm a member, and both  
17 Jim Wells, the finance director and I, are unclear as to  
18 what LCB is going to do in relation to this board. So  
19 I'm hoping to stay on it, but we'll see. You may see Jim  
20 Wells at a future meeting depending on how they change  
21 that law.  
22 CHAIRMAN METCALF: Gus, maybe for Mr. Cates'  
23 benefit, we could all introduce each other --  
24 ADMINISTRATOR NUNEZ: Sure.  
25 CHAIRMAN METCALF: -- on the Board and maybe

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1 even the whole room since we're all pretty intimate here.  
2 ADMINISTRATOR NUNEZ: Sure. We'll start with  
3 Angela down there.  
4 MEMBER GARCIA: Hi. I'm Angela Garcia,  
5 Building Official, and I have been with the State for a  
6 little over a year now. I was a plans examiner for  
7 Dennis Nolan when was he Building Official, and stepped  
8 in as interim when he retired and then applied.  
9 Before that, I was an inspector in the south  
10 for State Public Works back in 2007 to 2009; some  
11 experience with the City of Las Vegas also as a building  
12 inspector, special inspections auditor, and some  
13 experience also as University of Riverside, California  
14 facilities management there; and before that, journeyman  
15 carpenter for a lot of houses and structures up in this  
16 area. So I started out up Northern Nevada, and it's nice  
17 to be back up here.  
18 COUNSEL STEWART: We're thrilled to have you  
19 here.  
20 DEPUTY ADMINISTRATOR CHIMITS: Chris Chimits,  
21 Deputy Administrator, Public Works Board. I've been with  
22 the State since Governor Kincaid was in office. It's  
23 been a long -- I've known Patrick a long time. It's  
24 really good to have you here working with you. We've  
25 already made your name plaque so --

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1 COUNSEL STEWART: You have to stay.  
2 MEMBER CATES: I'll tell that to LCB. I'll  
3 need a work program if they change it.  
4 COUNSEL STEWART: Susan Stewart, Deputy  
5 Attorney General and Construction Law Counsel. Patrick  
6 and I have already had our first project that we've had  
7 to work on together, and I think so far, we've come  
8 through unscathed, and it's a pleasure for us to have  
9 you. So I hope you get to stay on the Board.  
10 DEPUTY ADMINISTRATOR CHIMITS: All in favor?  
11 COUNSEL STEWART: If the attorneys said it,  
12 it must be true. Is that what you're trying to say,  
13 Chris?  
14 MEMBER WALKER: That's quite different from  
15 the way I viewed it.  
16 COUNSEL MENICUCCI: Would it help if two  
17 attorneys agreed?  
18 COUNSEL STEWART: That's right.  
19 ADMINISTRATOR NUNEZ: That's good. Gus  
20 Nunez, Administrator.  
21 CHAIRMAN METCALF: Tom Metcalf, Chairman.  
22 I've been on the Board since about '06, '07, been the  
23 Chairman the last three years. I'm the owner of Metcalf  
24 Builders. We've been here for 20 years, Patrick, and I  
25 started out Local 745 in Honolulu and then worked my way

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1 through college. I'm an Arizona State graduate. So glad  
2 to have you back.  
3 ADMINISTRATOR NUNEZ: I should say that  
4 Patrick and I tried to have our first one-on-one  
5 yesterday. We didn't finish. We had just a few  
6 interruptions.  
7 COUNSEL STEWART: You have to hide for your  
8 meeting.  
9 ADMINISTRATOR NUNEZ: I think you guys know  
10 me, and he's getting to know me.  
11 MEMBER WALKER: Roy Walker, Board member.  
12 I've been on the Board since 2006, so you've been here  
13 since 2006.  
14 CHAIRMAN METCALF: Okay. Better memory than  
15 me.  
16 MEMBER WALKER: Native of Nevada, UNR  
17 graduate, civil engineer. Twenty-one bonus points for  
18 elk.  
19 MEMBER CLUTTS: You keep putting in for the  
20 same area. You've got to diversify.  
21 MEMBER WALKER: If you're bringing any genius  
22 from the Department of Wildlife, I'd hope you'd forget  
23 it, and then you would be welcome.  
24 MEMBER CATES: I just kept the books. I  
25 didn't do allocation or anything.

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1 MEMBER WALKER: Next year, I will be even  
2 more hostile.  
3 DEPUTY ADMINISTRATOR CHIMITS: He's a little  
4 bitter about those 21 points.  
5 MEMBER CLUTTS: Bryce Clutts, also a native  
6 Nevadan. I'm the President of BC Building Group out of  
7 Las Vegas. I'm definitely all outnumbered in this room  
8 because I'm a UNLV graduate, but we'll see how things go  
9 down tomorrow. I was appointed to the Board, I think,  
10 two years ago now, and so it's a pleasure to serve, and I  
11 look forward to our time together.  
12 COUNSEL MENICUCCI: Jeff Menicucci, Deputy  
13 Attorney General, and I actually volunteered for this  
14 assignment. I don't know if it will be permanent or not,  
15 but UNR graduate; also Arizona State and New York  
16 University. My other clients are purchasing, risk  
17 management, information technology.  
18 COUNSEL STEWART: Jeff is a great fit.  
19 CHAIRMAN METCALF: Right on. Well, thank you  
20 very much. And Patrick, again, welcome. Hopefully you  
21 do get to stay longer than the last four or five that  
22 have gone through here.  
23 COUNSEL STEWART: Mr. Chairman, for point of  
24 order, I would like our audience member to go ahead and  
25 introduce herself because she has some in-state service,

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1 and I'd just like the Board to get to know her if you  
2 don't mind, Mary.  
3 MS. WOODS: My name is Mary Woods, and I'm  
4 the Public Information Officer for the Department of  
5 Administration, so I work for Patrick, and I've been in  
6 the Department for about four months now or so. And some  
7 of the big media interest seems to circulate around what  
8 Public Works does, so this is my first meeting because I  
9 want to try to get up to speed on some of the discussions  
10 and projects that you're working on so I can better help  
11 answer questions that the media might have. And I'm a  
12 Southern Illinois University graduate. Go Salukis.  
13 COUNSEL STEWART: Thanks, Mary.  
14 CHAIRMAN METCALF: Well represented. Roy?  
15 MEMBER WALKER: Roy Walker, for the record.  
16 Does that mean I have to be censored since we're going to  
17 have media people present?  
18 MS. WOODS: I'm on your side.  
19 COUNSEL STEWART: I think you just have to  
20 behave yourself. I don't think you have to be censored.  
21 Hopefully, it won't get to that point, Roy.  
22 MEMBER WALKER: Well, okay.  
23 CHAIRMAN METCALF: Moving on, Item Number  
24 Five for Possible Action is the Update of the 2015  
25 Legislature Session, and we'll start with Mr. Nunez.

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1 ADMINISTRATOR NUNEZ: Actually, Susan Stewart  
2 is going to take this.  
3 CHAIRMAN METCALF: Your name is first.  
4 ADMINISTRATOR NUNEZ: No, that's fine. Thank  
5 you, but Susan put this together for today's meeting, so  
6 I'm going to let her lead on this and just go through the  
7 various bills that affect Public Works. And actually, we  
8 actually started acting on some of these this morning,  
9 the workshop that we had on the new regs, so that we can  
10 get in compliance with the new laws. So we'll be  
11 bringing the outcome of those regs, the meeting this  
12 morning, the workshop this morning over to the Board for  
13 further discussion at the next Board meeting at that  
14 time. So, Susan?  
15 COUNSEL STEWART: Thank you. For the record,  
16 Susan Stewart. Just very briefly, I'll just give you a  
17 10,000-foot view here except for one that we will  
18 probably drill down a little bit on that, but you have  
19 attached in your packet the 2015 Legislative Summary.  
20 Some of these bills are essentially more related to  
21 Buildings & Grounds, but because they do impact on the  
22 program here that the Division implements, I thought it  
23 was appropriate to just at least include them so that you  
24 have an idea of the other work that the Division is  
25 doing.

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1 AB 62, which is on the first page of the  
2 summary, revises -- It's actually a very comprehensive  
3 bill, but for our purposes, you may recall that in NRS  
4 338, there is a five-percent preference that's given to  
5 veterans, businesses that are owned and operated by  
6 veterans with disabilities. And in the last session,  
7 they expanded the preference to now include a five-  
8 percent preference for contracts between \$100,000 and  
9 less than \$250,000. And the requirement to qualify for  
10 that requires that the veteran with a service-connected  
11 disability has to have been determined to be more than 50  
12 percent, and so that would be the qualifying factor. And  
13 as Gus mentioned, we are in the process of revising our  
14 regulations so that they comply with this new preference.  
15 AB 62, as I mentioned, it was quite  
16 comprehensive. It also adds additional reporting  
17 obligations that the Division has to provide. It also,  
18 and this is more on the B&G side of the house, it talks  
19 about the Governor being able to name certain buildings  
20 and Buildings & Grounds having to follow up and implement  
21 the Governor's desires in that regard.  
22 On the next page, top of the page, SB 254  
23 revises provisions related to the amount of retainage  
24 authorized on Public Works, and essentially what it does  
25 is it turns permissive language into mandatory language,

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1 and it's something that we've already been implementing  
2 in our contracts.  
3 AB 172, this was quite an -- I don't want to  
4 say slog through the last Legislative Session, but we  
5 were all over the map on this. And where the Legislature  
6 ended up coming down is our prevailing wage floor is now  
7 \$250,000, where it used to be \$100,000. And as you may  
8 recall, when the prevailing wage minimum was \$100,000  
9 internally, Public Works would implement that at \$85,000,  
10 and that would ensure that in the event there were any  
11 change orders, we would be protected and the project  
12 would be covered under prevailing wage so we wouldn't  
13 have to go back retroactively. So with the new cutoff at  
14 \$250,000, our internal number will be \$220,000.  
15 MEMBER CLUTTS: Susan, Bryce Clutts, for the  
16 record. How does the 90 percent apply here? Isn't it 90  
17 percent the secondary issue there, is that it's 90  
18 percent of the current prevailing wage?  
19 COUNSEL STEWART: That applies to NSHE  
20 projects.  
21 MEMBER CLUTTS: Only?  
22 COUNSEL STEWART: Correct.  
23 MEMBER CLUTTS: So not all State Public  
24 Works?  
25 COUNSEL STEWART: Correct. It's just NSHE.

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1 MEMBER CLUTTS: Because I know Clark County  
2 School District gets 90 percent.  
3 COUNSEL STEWART: Okay. So it may be.  
4 MEMBER CLUTTS: There's others, but State  
5 Public Works, no.  
6 COUNSEL STEWART: Correct.  
7 MEMBER CLUTTS: Still one-hundred percent?  
8 COUNSEL STEWART: Correct. And local  
9 government public works also is a hundred percent.  
10 MEMBER CLUTTS: Okay.  
11 COUNSEL STEWART: The next is AB 43, just  
12 fairly straightforward. This essentially just brings the  
13 law into compliance with what the cases say, that you're  
14 in the middle of deliberating for the selection of a  
15 CMAR. Those documents are confidential until after  
16 you've made your selection.  
17 Next is AB 332, and this is a law that  
18 prohibits a public body from entering into a contract for  
19 a public work and the purchase of construction materials  
20 without paying state and local taxes on those  
21 construction materials.  
22 One of the things about this bill that I  
23 wanted to focus on is that actually, after the session  
24 was over and I was preparing this legislative update for  
25 purposes of training at a staff meeting, I saw for the

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1 first time the change in the requirement for the  
2 qualifications that the Administrator of the Division has  
3 to possess. And in going back and trying to find out  
4 what happened, I believe it was the next-to-the-last day  
5 of the legislative session -- Is she a Senator?  
6 ADMINISTRATOR NUNEZ: No. Marilyn  
7 Kirkpatrick, Assemblywoman.  
8 COUNSEL STEWART: Assemblywoman Kirkpatrick  
9 introduced this language as a friendly amendment. I,  
10 since doing my initial research, the minutes have become  
11 available, and the genesis of this is still unclear based  
12 upon the minutes, but it requires the Administrator to,  
13 as you can see, have a Master's degree or a Doctoral  
14 degree in civil or environmental engineering,  
15 architecture, public administration, or a related field,  
16 and must have experience in management, public  
17 administration, or public policy.  
18 The other thing is the way that it is  
19 written, it says, "If the Administrator is not a licensed  
20 professional engineer pursuant to the applicable NRS or  
21 an architect registered, then the Deputy Administrator  
22 must be." So we were, just to be perfectly candid, we  
23 were quite surprised when we saw this. We did not know  
24 that this was being considered for consideration under  
25 this bill, and we have some concerns about the

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1 requirements.  
2 We have conferred with LCB, and these  
3 requirements would not be applicable today, but they  
4 would be applicable going forward. I know Gus and I had  
5 some concerns about if the Administrator wasn't a  
6 licensed engineer or architect but the Deputy  
7 Administrator was, would that present a conflict of who  
8 is the final decision-making position, so we just bring  
9 this to your attention. And as you can see in the agenda  
10 item, we do have that possible action item as determined  
11 by the Board, possible direction from the Board to staff  
12 regarding future bill draft requests in response to the  
13 attached legislative update.  
14 And, Mr. Chairman, with your permission, I'll  
15 just go ahead and finish up. This is just very brief.  
16 CHAIRMAN METCALF: You bet.  
17 COUNSEL STEWART: This AB 332 also clarified  
18 that NSHE projects are Public Works for the purposes of  
19 338. There had been some confusion about that in the  
20 past, and it also clarifies when NSHE is required to come  
21 to -- subject to NRS 341. And then finally, on the last  
22 page, it also speaks to the changes impacting Buildings &  
23 Grounds in that side of the house. And one of the  
24 things, specifically AB 59, that was the Public Works  
25 Division's bill, and we'd asked for clarification on the

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1 leasing program, and also we have explicit authority,  
2 "We" meaning the State Public Works Division, has  
3 explicit authority to adopt regs for Buildings & Grounds.  
4 So that concludes my summary, and I'd be  
5 happy to answer any questions.  
6 ADMINISTRATOR NUNEZ: Did you touch up on the  
7 second bullet on the top of the last page?  
8 COUNSEL STEWART: I may have missed that. At  
9 the top of the second page, it clarifies, confirms what  
10 we already know, is that the building official functions  
11 apply to all NSHE Public Works projects, and if the  
12 Public Works has delegated authority or there is no state  
13 or federal money in the project, NSHE projects are exempt  
14 from State Public Works Division's engineering and  
15 architectural services under NRS 341.  
16 ADMINISTRATOR NUNEZ: That's the way we've  
17 been behaving, by the way.  
18 COUNSEL STEWART: And this just clarifies  
19 that. Now, if anybody has any questions or comments.  
20 CHAIRMAN METCALF: Any questions from the  
21 Board? Thank you, Ms. Stewart.  
22 COUNSEL STEWART: Thank you.  
23 CHAIRMAN METCALF: Mr. Nunez?  
24 ADMINISTRATOR NUNEZ: I'd just like to first,  
25 by the way, when I first read this particular -- just to

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1 discuss this with the Board, new provision, I called LCB  
2 because I wanted to see if in their opinion how this came  
3 about and if they knew anything about it. Our budget  
4 analyst over there didn't know anything about this when I  
5 brought it to his attention, so it must have happened  
6 pretty quickly. And I obviously asked them about the  
7 intent, whether I should be looking for another job since  
8 I definitely don't have a Master's or a Doctorate degree,  
9 and they said, "No. You're grandfathered in, and you're  
10 doing your job. Don't worry about that."  
11 I am concerned about the future here. As you  
12 may or may not know, the Professional Engineer's Board  
13 for a Master's degree, they'll give you one year of  
14 experience, at least they used to. I'll have to go back  
15 and double-check. So instead of having your degree plus  
16 four years of experience plus passing both exams, both  
17 two eight-hour exams to get your Professional Engineer's  
18 License, what they do on a Master's degree is that you  
19 only need three years of experience plus passing the two  
20 eight-hour exams to get your PE.  
21 So the Board looks at the Master's degree of  
22 one year of experience in the engineering field. A  
23 Doctorate degree, I don't believe that they even address  
24 it, the Board. If this Board is interested, I'd be happy  
25 to go back and check, but I don't think we are, in my

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1 opinion, I don't think we're a teaching institution here,  
2 so I don't know why a Doctorate degree. I think it just  
3 doesn't make sense. I think that the Professional  
4 Engineer's License and having a background in design,  
5 construction, and administration, it's probably a better  
6 fit than a Doctorate degree or a Master's degree and no  
7 registration.  
8 So it's just something -- I don't know how  
9 the Board feels about it, but I'd sure like to hear it  
10 because I think my opinion is that -- and I already  
11 talked to Patrick about this, about my future plans, is  
12 at the end of the next legislative session, I'm going to  
13 basically pick a date, probably within six months of that  
14 date, and then I'm going to retire and move on. So those  
15 are my plans. And so I'd sure like to leave this Public  
16 Works -- I think we've made a lot of improvements since  
17 I've been here almost about 14 and a half years, and I'd  
18 sure like to leave it in better shape than when I got  
19 here, and this worries me.  
20 I see also, potentially, you could have a  
21 conflict where the ultimate decision is going to be made  
22 by someone else, the guy with a stamp. The guy with a  
23 stamp is at risk, so I see a potential problem. At least  
24 his stamp would be at risk, the way I see it.  
25 CHAIRMAN METCALF: Can we get some comments

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1 on this?  
2 ADMINISTRATOR NUNEZ: Just a little bit of  
3 background, and those are just my own personal feelings  
4 on this matter.  
5 CHAIRMAN METCALF: I was going to go that way  
6 and come this way. Do you have any comments? Would you  
7 like to hear from the --  
8 MEMBER CATES: I do have some comments. I  
9 certainly think that the Administrator should be a  
10 licensed engineer. I don't know what the thinking was  
11 for this change in the law. As the Director, somebody  
12 that would be appointing Gus's successor, I would  
13 certainly like the latitude to appoint the person that I  
14 felt was most qualified. And if they had a Master's, so  
15 be it. If they had just a Bachelor's, so be it. So I  
16 really would like to learn what the thinking was behind  
17 this, and I share Gus's concerns about it.  
18 CHAIRMAN METCALF: Mr. Clutts? Bryce?  
19 MEMBER CLUTTS: Bryce Clutts, for the record.  
20 Gus, have there been any conversations with Marilyn at  
21 all regarding what the intent was behind this or?  
22 ADMINISTRATOR NUNEZ: I've tried to catch up  
23 to her at a couple IFC meetings, and she's been busy with  
24 other things, and I didn't want to interrupt, but I do  
25 have plans of trying to contact her, at least find out

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1 where it came from because it's not something she came up  
2 with. She offered that it was -- She accepted it as a  
3 friendly amendment and introduced it as a friendly  
4 amendment, so someone gave it to her, and she goes,  
5 "Yeah, I don't have a problem with this," and she brought  
6 it forward, and it was accepted by the Committee as a  
7 friendly amendment. I believe that was in Government  
8 Affairs. It was accepted as a friendly amendment, and it  
9 just one day went to both houses, passed, and moved on  
10 from there.

11 MEMBER CLUTTS: So I share two concerns.  
12 One, I'm concerned that a significant change like that to  
13 State Public Works where there wasn't even any discussion  
14 with State Public Works, and I certainly understand the  
15 politics, but that seems abnormal.

16 And then second, I echo Mr. Cates as well as  
17 yours, Gus, regarding how expansive that has now become  
18 and whether or not that is in the best interest of State  
19 Public Works moving forward. So I share those same  
20 concerns.

21 CHAIRMAN METCALF: Member Walker?  
22 MEMBER WALKER: I won't go into the same  
23 concerns that have been expressed, and my other concern  
24 would be the top guy and his or the lack of stamping a  
25 particular project and what liability the State could get

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1 exposed to from that aspect.  
2 CHAIRMAN METCALF: And I'd like to just say I  
3 agree with everybody, including Gus. I agree with Gus.  
4 This is not a teaching job. I would like to find out  
5 where it came from and why because we did not have a  
6 chance to go through this, and that's why the Governor  
7 and everybody else appointed is on the Board. And I  
8 agree with Mr. Cates, the top guy. I mean, these three  
9 of us here run our own companies, and we've all been  
10 challenged with picking top people, and I sure as heck  
11 don't put a Master's or a Ph.D. over a Bachelor's if it's  
12 the right guy or right gal.

13 And the lack of stamping, I think, is huge  
14 because there's a lot of insurance issues there. The man  
15 with the stamp is, that's where the buck meets the -- or  
16 that's where the buck stops there, is at the stamp. So I  
17 would like to find out what happened, and I'm hoping it  
18 was just a little oops and not meant for a reason. And  
19 if it was a reason, I want to know that reason. Somebody  
20 walking through.

21 MEMBER TIBERTI: How come I have 2:00 o'clock  
22 on my appointment?  
23 CHAIRMAN METCALF: That's Las Vegas time,  
24 Tito.  
25 MEMBER TIBERTI: I was so proud of myself. I

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1 was early. Oh, my God. My secretary had 2:00 o'clock,  
2 so I have to take responsibility.  
3 COUNSEL STEWART: Hi, Tito.  
4 MEMBER TIBERTI: Hi.  
5 ADMINISTRATOR NUNEZ: Welcome.  
6 MEMBER TIBERTI: I thought maybe Sean or  
7 nobody else knew about it.  
8 CHAIRMAN METCALF: Well, Tito, we're on  
9 Action Item Number Five, Agenda Item Number Five, and  
10 we're just about ready to -- Ms. Stewart, are we looking  
11 for a motion here possibly?  
12 ADMINISTRATOR NUNEZ: It's up to you.  
13 CHAIRMAN METCALF: Would this be an area you  
14 wanted us to talk about, or was there another agenda  
15 item?  
16 COUNSEL STEWART: This was the area of my  
17 concern, and I think Mr. Chimits wants to --  
18 CHAIRMAN METCALF: Mr. Chimits?  
19 DEPUTY ADMINISTRATOR CHIMITS: Thank you,  
20 Chairman Metcalf. Maybe it would also be worthwhile in  
21 terms of due diligence on this particular matter we're  
22 talking about, to see what other agencies, what other  
23 counties, what other cities might require in terms of  
24 similar positions. I don't know if that would add value  
25 to that. I'd be interested in seeing if maybe a

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1 Doctorate is what's required now of all of these  
2 positions around the state.  
3 CHAIRMAN METCALF: And, Mr. Chimits, maybe,  
4 maybe it was meant for every other department, but the  
5 stamp is the issue with this department. You don't have  
6 to have a stamp to be the manager of, sorry, NDOW or  
7 Welfare or, you know, I could see possibly advanced  
8 degrees, but my opinion is I don't have them, and that  
9 would limit it.

10 DEPUTY ADMINISTRATOR CHIMITS: Would you want  
11 us to look into education requirements, stamp  
12 requirements, registration requirements for other similar  
13 positions?  
14 CHAIRMAN METCALF: Well, first of all, I  
15 think I'd like to see where it came from and see how deep  
16 it has gone, and then that could possibly be part of the  
17 due diligence.  
18 COUNSEL STEWART: For the record, Susan  
19 Stewart. I did, once the minutes were posted, I did go  
20 back and review them, and Assemblywoman Kirkpatrick did  
21 mention the friendly amendment without much -- without  
22 any further elaboration. There were some cryptic, if you  
23 will, references to it, but nothing that gave any  
24 indication of why the change was suggested, where the  
25 change came from. So the minutes are -- and I'm happy to

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1 provide them to anybody.  
2 We did also ask LCB, "Where did this come  
3 from?" It was so out-of-the-blue as far as we were  
4 concerned, and the response that I received was that it  
5 was just, as I've said, that Assemblywoman Kirkpatrick  
6 introduced it as a friendly amendment. And where it came  
7 from is apparently, for purposes of LCB staff,  
8 confidential. They were not at liberty to tell me who  
9 brought the amendment to her.  
10 Now, someone else may have more information,  
11 but that's what I came up against, is that I was given  
12 who introduced it and the description of it when it was  
13 introduced. The minutes did not elaborate really on that  
14 any further, and so of course we're happy to follow up in  
15 whatever regard you want us to.  
16 CHAIRMAN METCALF: That just sounds bizarre.  
17 COUNSEL STEWART: It is bizarre.  
18 CHAIRMAN METCALF: But I think in going with  
19 my comment about other departments, did this happen  
20 department-wide?  
21 COUNSEL STEWART: Not to my knowledge.  
22 CHAIRMAN METCALF: That's just ridiculous.  
23 So, Mr. Cates?  
24 MEMBER CATES: Mr. Chairman, I just became  
25 aware of this in the last week myself. There is an IFC

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1 meeting, Interim Finance Committee meeting, on the 21st.  
2 I personally will try to reach out to Marilyn Kirkpatrick  
3 and see if we can get to the bottom of finding this  
4 between now and that meeting.  
5 CHAIRMAN METCALF: Because when I hear LCB  
6 won't give out information because it's confidential,  
7 that just raises up all kinds of questions, especially  
8 from the private side.  
9 COUNSEL STEWART: Well, and we did, as Gus  
10 said, we did reach out to our contacts in LCB who we work  
11 with all session long, and they had no idea that this had  
12 happened, which kind of reinforces that it came from  
13 somewhere -- who knows where it came from.  
14 CHAIRMAN METCALF: So are we looking for a  
15 motion, Ms. Stewart? Do you have any ideas, or are you  
16 looking at --  
17 COUNSEL STEWART: I would defer to Board  
18 Counsel, but I think we're just going to follow up and  
19 agendize it for future meetings for follow-up.  
20 MEMBER WALKER: I join.  
21 COUNSEL STEWART: We're just going to follow  
22 up at a future meeting. We don't need a motion for that,  
23 do we?  
24 CHAIRMAN METCALF: No. I just see the action  
25 item here, so I asked the question. Let's move on to

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1 Agenda Item 6 for Possible Action: NRS 341.050,  
2 Compensation and Expenses For Members. What's that?  
3 COUNSEL STEWART: Well, did you read it?  
4 CHAIRMAN METCALF: I did. It's been so long.  
5 Remember, it was ought six when Roy and Tito and I were  
6 on the Board.  
7 MEMBER WALKER: And I could recall rushing to  
8 the bank to get my check cashed after every Board  
9 meeting. I think I lost money.  
10 CHAIRMAN METCALF: Pay the rent, feed the  
11 kids.  
12 COUNSEL STEWART: All right.  
13 CHAIRMAN METCALF: Okay. Who is going to  
14 handle this one?  
15 MEMBER TIBERTI: I want it time-stamped here  
16 I was early.  
17 CHAIRMAN METCALF: Fill out your time card,  
18 Tito.  
19 COUNSEL STEWART: Tito, Denesa has it noted  
20 in the minutes that you were here before 2:00.  
21 MEMBER TIBERTI: Thank you. Full pay then.  
22 COUNSEL STEWART: You're welcome. Okay.  
23 ADMINISTRATOR NUNEZ: A while back, actually,  
24 how this thing originally came about, it was a while  
25 back, we -- It says here, "Board meeting of 2010."

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1 Anyhow, we had been requested to have a cut of all of our  
2 budgets, and the Board compensation comes out of budget  
3 account 1560, which funds the Board and our facility  
4 condition analysis group, which is three individuals, so  
5 it's fairly small.  
6 So when you go and do any cutting in such a  
7 small budget to begin with, there isn't very many areas  
8 where you can say well, we can save some money out of  
9 here and still be able to take care of business,  
10 etcetera. And we brought quite a few things over, took  
11 time to discuss it with the Board, and the Board actually  
12 decided that one of the things that they could do was  
13 just give up that very well-paid daily fee for attending  
14 a meeting of \$80 dollars per day.  
15 COUNSEL STEWART: And per diem.  
16 ADMINISTRATOR NUNEZ: And per diem. So we do  
17 have -- the membership has changed, so we thought we  
18 would ask you what you wanted to do actually, and this  
19 could be handled in a couple of manners. The Board could  
20 take action as a whole, or I suppose you could each, for  
21 instance, call Denesa and tell us what your preference  
22 is, I would guess, either way.  
23 From our perspective, we just wanted to see,  
24 as the Board members rotate, if you wanted to consider  
25 this matter because it's always sort of sitting out there

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1 and hanging out there. And the Board has changed,  
2 obviously, since that time.  
3 CHAIRMAN METCALF: Well, Gus, let me ask  
4 questions. This is Chairman Metcalf, for the record.  
5 Did you include moneys in the new budget for this?  
6 ADMINISTRATOR NUNEZ: Yes.  
7 CHAIRMAN METCALF: Okay. Now, in the last  
8 umpteen bienniums where we eliminated it, you didn't  
9 include money for it, correct, or did you? You probably  
10 did.  
11 MEMBER WALKER: He probably did.  
12 ADMINISTRATOR NUNEZ: I'll have to go back  
13 and verify. Well, and we do, and for the recent because  
14 it's not the first time since you all voted to do away  
15 with, donate the \$80 at that time per meeting, we brought  
16 -- This is not the first time that we brought it back  
17 just in case.  
18 The other thing that can be done, the \$80 is  
19 not so big a concern from my perspective. I think that  
20 from time to time, we ask you all to fly either to Vegas  
21 or back here to Carson City, so I would think that at  
22 least the flight per diem is something that you would  
23 want to -- that adds up too. Now that's getting into  
24 hundreds of dollars. That should be something that you  
25 would want to be compensated for. And I think we've been

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1 doing that all along, I do believe. When we ask you all  
2 to travel, we pay for the travel. We actually book the  
3 flight, so we're paying for that, for your travel.  
4 And I know, for instance, coming up at the  
5 beginning of next biennium, for instance, this coming  
6 August when we have the CIP presentation, we've always  
7 had the Board meet here in Carson City all together for  
8 all of the different agencies, their request to the  
9 Board. So this will -- just a matter of clarifying what  
10 we're doing here at a public meeting, that this is what  
11 we're doing, and then addressing the \$80 per diem as you  
12 may wish. You may want to take action and tell us what  
13 you want to do.  
14 CHAIRMAN METCALF: Let's start down south.  
15 Member Tiberti, do you have any comments?  
16 MEMBER TIBERTI: No. I don't know  
17 technically what Susan or everybody would say about that  
18 you have to pay a dollar. I don't think it's  
19 consequential, but I'm speaking for myself, so I don't  
20 find it inappropriate to donate our time. On the other  
21 hand, if there's a technical thing, fine. And the  
22 airplanes, I think Gus makes some sense on that, but I  
23 don't have any really comments about it either way.  
24 CHAIRMAN METCALF: Member Clutts?  
25 MEMBER CLUTTS: Bryce Clutts, for the record.

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1 I agree that the money, to me, is inconsequential. I  
2 think my recommendation would be to leave that to those  
3 who may have per diem expenses to work that out with Gus  
4 and his staff accordingly. If they feel they need it,  
5 then they have that opportunity. If they don't, then you  
6 may never get a phone call, and people may come as go as  
7 they please. I know for me, it doesn't really matter.  
8 CHAIRMAN METCALF: So the \$80 doesn't  
9 because you've never had that sweet check in your hand.  
10 MEMBER CLUTTS: I would probably frame it.  
11 CHAIRMAN METCALF: Member Walker?  
12 MEMBER WALKER: I think I've lost more checks  
13 than I've cashed, so I think the \$80 is -- I don't care.  
14 My concern would be from the State liability. Is it  
15 better to pay us? If that's correct, then pay us. If  
16 there isn't a liability issue, I would pursue keeping it  
17 as it is now. It's working as it is now. And I don't,  
18 with all of us, I don't think \$80 is going to swing any  
19 particular matter.  
20 Now, if we choose not to do that, why don't,  
21 since the State has such a deferred maintenance issue,  
22 why don't we take the money out of this account and put  
23 it to our deferred maintenance account.  
24 MEMBER CLUTTS: At least get some filters out  
25 of it.

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1 MEMBER WALKER: You bet. Let's give five air  
2 filters.  
3 CHAIRMAN METCALF: Or a couple of parking  
4 stalls re-stripped.  
5 COUNSEL STEWART: Before you completely  
6 digress, I did want to respond to your comment about  
7 liability. For the record, Susan Stewart. And in  
8 statute, the Board is immune from prosecution for the  
9 actions that you take. It's written into our statute,  
10 Roy.  
11 MEMBER WALKER: I was more concerned with the  
12 State.  
13 COUNSEL STEWART: Irrespective of whether  
14 you're paid for your services or not.  
15 CHAIRMAN METCALF: Well, for new Member Cates  
16 and fairly recent Member Clutts, I would like to comment  
17 I think I've done this four or five times. Let's double  
18 our existing per diem because double and nothing is  
19 nothing. So I think we're going to not have any action  
20 on it, but thank you for bringing it up again for the new  
21 members.  
22 COUNSEL MENICUCCI: Mr. Chairman, Jeff  
23 Menicucci. I don't know what the existing status is. If  
24 the status now is that nobody will apply for or receive  
25 per diem and you want to continue that, then no action

1 would be required. If you want to make it possible for  
2 members to have the per diem, then the Board would  
3 probably need to have a vote to change that.

4 CHAIRMAN METCALF: Okay.

5 ADMINISTRATOR NUNEZ: At least the flight,  
6 the cost of flying because we are -- but I think the only  
7 thing you gave up in prior meeting was the \$80.

8 CHAIRMAN METCALF: That's all we ever gave  
9 up, I thought.

10 ADMINISTRATOR NUNEZ: So we've been operating  
11 under those bases, and when we request Board members to  
12 fly, if they need a ticket, flight ticket, we've been  
13 purchasing them, so that we've been doing.

14 COUNSEL MENICUCCI: All right.

15 CHAIRMAN METCALF: I think it was just our  
16 stipend that we had --

17 COUNSEL MENICUCCI: The \$80.

18 CHAIRMAN METCALF: -- graciously gave up  
19 after 2010.

20 COUNSEL MENICUCCI: I was not sure where you  
21 all stood because if anyone is going to have the option  
22 of applying for it, then the Board, I think, would need  
23 to take action to change the status quo.

24 COUNSEL STEWART: I think that would be my  
25 recommendation, and then it's clear that it's an option.

1 Architect/Engineers Selection Results. Mr. Nunez?

2 ADMINISTRATOR NUNEZ: Mr. Chairman, Chris  
3 Chimits is going to take us through this. As you all  
4 know, at the end of the CIP, as soon as the CIP is  
5 approved at by the Legislature, we immediately start the  
6 consultant, selection, and contract negotiations and get  
7 all of those projects started, so Chris is going to take  
8 us through the results.

9 As you know in the past, the Board used to  
10 approve our selections per NRS. And since that changed,  
11 we became a Division of the Department of Administration,  
12 the Board has been more towards a policy and an appeals  
13 board. But I think that it's important to add, bring  
14 this, what we're doing back to you at a public meeting  
15 and just as a matter of transparency.

16 We've never -- I think since I've been here  
17 doing this for quite a few sessions now, we've only had  
18 one individual, one firm that actually came in front of a  
19 Board and objected to the selection process. So most of  
20 the time, things have gone pretty smoothly, no issues,  
21 but I think it's just a good idea to have this thing here  
22 today just as an informational item for the Board.

23 So, Chris, why don't you take us through  
24 this.

25 DEPUTY ADMINISTRATOR CHIMITS: Thank you.

1 As Member Clutts said, it's an option if someone wants  
2 it, and Member Stewart may. We should think of him when  
3 we're voting on this.

4 CHAIRMAN METCALF: Could we look at the  
5 motion to be motion to -- Well, it's not reinstating.  
6 Motion to reinforce.

7 MEMBER WALKER: We made a motion in 2010.  
8 How come we can't just keep that one and not take any  
9 action now and that one stays into effect?

10 COUNSEL STEWART: Just make a motion to allow  
11 for compensation at the members' choosing pursuant to NRS  
12 341.050.

13 CHAIRMAN METCALF: Would that be compensation  
14 and applicable per diem?

15 COUNSEL STEWART: Yes. Just what I said.

16 CHAIRMAN METCALF: Okay. I'm looking for a  
17 motion.

18 MEMBER CLUTTS: So move.

19 MEMBER TIBERTI: Second.

20 CHAIRMAN METCALF: Moved and second. All in  
21 favor, signify by saying aye.

22 THE BOARD: Aye.

23 CHAIRMAN METCALF: Opposed? Motion carries.  
24 Thank you. That cost \$80 to do that. The next item  
25 number, Agenda Item Number 7: Discussion Regarding

1 Chris Chimits, Deputy Administrator. In your packet,  
2 you've got, on tab seven, there's two pages there. The  
3 first one is titled, "Non-selected AE's for 2015." And  
4 then the second page is, "Selected AE's for 2015." And  
5 so in this CIP, we had 53 projects approved from this  
6 year's legislative action that needed architects or  
7 engineers selected for them. And of those 53 projects,  
8 18 of them were continuations from the 13 planning  
9 projects because you know there's an \$11 million-dollar  
10 cutoff. If the project is of significance size, then we  
11 do the planning in one section, and then we'll move  
12 forward with construction in the next session. And so  
13 13, or excuse me, 18 of those projects were like that out  
14 of the 53 projects where we carried forward with the same  
15 consultant.

16 Just as a side note, our internal policy,  
17 unless the planning effort really goes badly, we keep the  
18 same consultant through the constructing of the project.  
19 It just makes sense for us. So in reality, out of those  
20 53, there's 35 projects that were available for new  
21 consultants to be selected on.

22 If you look at the second page, you'll see  
23 that there's 28 different firms that we hired to perform  
24 on these projects. That means basically, an average of  
25 slightly less than two projects per firm is what was

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1 awarded here. On the first page in your book under Tab  
2 7, there's 22 firms that did not receive work. Six out  
3 of those 22 firms were out-of-state businesses. And I'd  
4 like to point out that the composition of the CIP is such  
5 that we had a majority of deferred maintenance projects.  
6 And another way to say it from an engineering perspective  
7 is mechanical or electrical projects, something that's  
8 annoying to an architect like myself. So out of a  
9 preponderance of that kind of work, we try to award  
10 regionally if we can. It makes sense for mechanical and  
11 electrical firms, to a lesser extent, to do the work  
12 regionally.

13 So Reno has only got three or four firms that  
14 are really geared up and excel in the type of work that  
15 we have mechanically. And electrical, similar thing.  
16 Same down in Vegas. There's a little bit larger pool  
17 that does the kind of buildings, the kind of work that we  
18 do, so as a result of that, you'll see that these firms  
19 maybe receive three or four projects just simply because  
20 there's not that many mechanical engineering firms that  
21 are geared up to do our type of work here in Reno that  
22 are interested in our work. On the other hand, we had  
23 quite a few architectural firms express interest in  
24 various insignificant amount of architectural projects.  
25 So the list of unsuccessful firms is largely composed of

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1 architects simply because of the amount of work that we  
2 had compared to the amount of firms that applied. Just  
3 the opposite of the mechanical side of things.

4 And I'd like to, I guess, point out that we  
5 make an effort, I think you can see that here, to try to  
6 spread the work amongst competent firms that have  
7 performed well for us in the past. After the recession  
8 like this, we found ourselves having to make new friends  
9 in some cases where firms just went away or really  
10 significantly changed. The landscape looks different.  
11 So we're out there kind making new friends. We've got  
12 statewide programs that are not included in this list,  
13 and there's quite a bit of work there that we'll use the  
14 unsuccessful list, the 22 firms that were unsuccessful,  
15 and we'll focus on picking from that list to execute some  
16 of the smaller statewide work. So the emphasis that I  
17 guess I'm putting in front of the Board today is that we  
18 really try hard to see as many firms get work from us as  
19 we can.

20 CHAIRMAN METCALF: Are there any questions  
21 from the Board? Member Clutts?

22 MEMBER CLUTTS: Bryce Clutts, for the record.  
23 Mr. Chimits, educate me on the qualification process. Is  
24 it similar to contractors where all of the AE firms go  
25 through a pre-qualification process first, and they're on

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1 the list, and then they get selected from an already  
2 pre-qualified list or no?

3 DEPUTY ADMINISTRATOR CHIMITS: So the NRS,  
4 it's a good question. Chris Chimits, for the record.  
5 NRS 341 specifies a process that's a little different  
6 from contractors. What we do is a two-stage process  
7 where we'll solicit for request for qualifications from  
8 the firms, and then we have a team of three people  
9 composed of two people from our staff and one from the  
10 agency that's going to receive the product or the project  
11 or whatever it is. And those three people shortlist down  
12 to three, sometimes four different firms.

13 Those firms will move forward into an oral  
14 interview that we conduct using five people, three from  
15 our staff and two from usually an agency or outside. And  
16 then we use a score sheet that's public information  
17 that's made public after we're done, and it's a  
18 deliberate process where we use different people. The  
19 first two people from our staff are not the same that go  
20 onto the oral interview. We really tried to dilute that,  
21 any kind of a hint of good-old boy kind of beauty  
22 contest, I think Tito once referred to something like  
23 that. So we go out of our way to ensure kind of a fair  
24 assessment of a firm's past performance, their  
25 experience, their regional availability to the project,

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1 the team that's currently being proposed, and their, I  
2 guess, outline of how they're going to approach the  
3 project. We consider all of those things when we're  
4 shortlisting, and then again, probably in a more -- at a  
5 lower altitude when we're doing an oral interview.

6 And then once we've got the scoring, we're  
7 careful to explain to the firms that the Committee is  
8 really just ranking them first, second, and third place.  
9 That's all our job. When we're done with that job, we're  
10 done. And then we submit those to the administrator of  
11 our agency, and then he'll look at the high-altitude  
12 picture and see that well, you've got one firm maybe  
13 doing five jobs. That's a problem. I'm not going to go  
14 that way. So we try to present Gus with a picture where  
15 like you see here, the firms, it's been spread out pretty  
16 wide without using strangers or people that are  
17 incompetent, you know. We need to consider the value  
18 that brings to the project first, and then we'll consider  
19 trying to spread the work around.

20 CHAIRMAN METCALF: Go ahead.

21 MEMBER CLUTTS: Of the selected firms, on the  
22 non-selected, you mentioned six out of the 22 were  
23 out-of-state. How many of the ones that were selected,  
24 what's the difference between out-of-state and in-state?

25 DEPUTY ADMINISTRATOR CHIMITS: Again, Chris

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1 Chimits, for the record. Another good question. There's  
2 one firm on the successful list that's out-of-state. And  
3 the reason that's there, Bryce, is that they own  
4 intellectual property for the housing units for  
5 Department of Corrections. And so that particular unit  
6 is highly successful because it reduces the amount of  
7 staff that's needed to function inside of that building.  
8 And so in order to retain the use of that housing unit,  
9 in this case for a master plan for the Department of  
10 Corrections. So we were interested in having that  
11 available to us because that's probably going to become  
12 germane or pertinent as we prepare master planning for  
13 the Department of Corrections.  
14 ADMINISTRATOR NUNEZ: The last one on the  
15 list. If you go to the second list, it's Arrington  
16 Watkins Architects, the last one.  
17 MEMBER CLUTTS: So it would appear to me that  
18 utilizing in-state firms is at least a part of the  
19 process, if not a larger component of the process than  
20 protecting those firms that are in-state, folks are  
21 working here, trying to spread that work around to  
22 in-state firms. It appears that's the picture that's  
23 being presented, which if so, I commend.  
24 DEPUTY ADMINISTRATOR CHIMITS: Well, again,  
25 Chris Chimits. We don't have a blackball list of any

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1 kind of what state you're from, but in the scoring sheet,  
2 it's been approved. There's a weighted score there that  
3 does give a certain advantage to people who live here and  
4 pay taxes here and so forth. The scores fall out like  
5 they are, but you can see the result is that definitely,  
6 we do business with Nevada firms.  
7 MEMBER CLUTTS: Thank you.  
8 ADMINISTRATOR NUNEZ: Mr. Chairman?  
9 CHAIRMAN METCALF: Mr. Nunez.  
10 ADMINISTRATOR NUNEZ: Bryce, Member Clutts,  
11 Gus Nunez, for the record. Typically what you'll see is,  
12 especially on the larger jobs, we're lucky here in the  
13 State of Nevada. I think we have some very qualified  
14 firms that have very good experience with various sized  
15 projects including some very large projects, so we're  
16 lucky in that respect. We're also lucky that they like  
17 to do -- they always propose and like to do business with  
18 us.  
19 So having said that, what typically we have  
20 always preferred is to have the prime firm to be a Nevada  
21 firm, and for the larger projects, obviously, it's going  
22 to be an architect leading the design team, and then with  
23 respect to the engineering disciplines, we've found that  
24 the local firms are always best and best responsive.  
25 When I first came here, we had some

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1 out-of-state firms being part of the, let's say, like the  
2 mechanical end of it. And the only time we really reach  
3 out so we look out for that because we just don't get the  
4 response that we get from folks that actually are  
5 in-state doing business in-state. And the only time we  
6 go outside is for specialties, let's say, acoustics,  
7 specialty lab design like a clean room, something like  
8 that, where that expertise does not exist here locally in  
9 the state. Then we look at out-of-state firms for those  
10 specialties. And those are discussions that we do with  
11 various architectural firms as we negotiate the  
12 contracts.  
13 We basically will look at the needs of the  
14 project and we go, "Okay. Well, on this project here,  
15 who is going to be your lab designer? Who is going to  
16 design these clean rooms or the systems to create that?"  
17 And that's usually the fallout is that we need to  
18 basically, from time to time, go outside the state just  
19 to find those specialties. But the core of the design,  
20 architecture, and all of the various mechanical,  
21 electrical, civil, structural, all of that is typically  
22 Nevada firms. Just about always.  
23 CHAIRMAN METCALF: Any other questions?  
24 MEMBER CLUTTS: No. Thank you, Mr. Chairman.  
25 CHAIRMAN METCALF: Well, this was

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1 informational, but I want to know who Bunny Fish Studio  
2 is. They get picked. I'm going to Google them. I got  
3 their new logo.  
4 COUNSEL STEWART: That's the one I found out  
5 in the street?  
6 ADMINISTRATOR NUNEZ: Chris knows.  
7 CHAIRMAN METCALF: Chris doesn't remember.  
8 Sorry. Agenda Item Number 8 for Possible Action:  
9 Removal of Original Roofing from Probationary Status  
10 Based upon Compliance. Ms. Stewart?  
11 COUNSEL STEWART: Thank you. For the record,  
12 Susan Stewart. And actually, this is just an  
13 informational item only. As you'll recall in September  
14 of last year, the Board heard Original Roofing's appeal  
15 of staff's denial of their qualification based upon their  
16 OSHA violations, and the Board granted their  
17 qualification on a conditional basis for a probational  
18 period of one year. And this is just to circle back and  
19 report to you that they have complied with all  
20 requirements, and their one-year probationary year has  
21 expired.  
22 CHAIRMAN METCALF: Fantastic. Any questions?  
23 Let's move on. Agenda Item Number Nine: The  
24 Administrator's Report on Agency Activities. Mr. Nunez?  
25 ADMINISTRATOR NUNEZ: Thank you,

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1 Mr. Chairman. As you can see, Public Works has been busy  
2 getting all of the projects that came out of the last  
3 session, getting started with implementing all of those  
4 projects.  
5 I thought it would be of some interest to  
6 show you real quick from the time that you've made your  
7 recommendations to the Governor, through the Governor,  
8 and then what the outcome from the session was may be of  
9 some interest, so included in your Board packet there,  
10 the first part of it is the Public Works Board  
11 Recommendation that you made to the Governor, which by  
12 law, you have to have that there by October 1st of an  
13 even-numbered year. What's interesting here, if you go  
14 to the page eight of eight on that, is at that time --  
15 COUNSEL STEWART: Let them get there.  
16 ADMINISTRATOR NUNEZ: -- we were told there  
17 would be approximately \$65 million dollars of bonding  
18 capacity. And your recommendation at that time for State  
19 funding was just a little bit above that at \$69 million  
20 dollars, and then other funding at \$66 million dollars  
21 for a total of \$135 million dollars.  
22 By January when this was presented to -- The  
23 Governor presented his recommendation to the Legislature,  
24 we were then advised that -- and that would be on the  
25 next section on page nine, nine of nine, we were then

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1 advised by the Treasurer's Office that instead of \$65  
2 million dollars -- I'm sorry.  
3 MEMBER WALKER: Nine of nine?  
4 ADMINISTRATOR NUNEZ: Oh, okay. That's on  
5 the next -- once you go -- the next --  
6 COUNSEL STEWART: Nine of nine and then four  
7 of four.  
8 MEMBER WALKER: Okay. I got it.  
9 COUNSEL STEWART: So first is nine of nine.  
10 ADMINISTRATOR NUNEZ: If you go to the --  
11 This is the Governor's Recommendation. If you go to the  
12 last page of the Gov. Rec. And at that time, the  
13 Treasurer's Office indicated that we had, instead of \$65  
14 million dollars in bonding capacity, the Treasurer's  
15 Office indicated that we could go up to \$105 million  
16 dollars in bonding capacity.  
17 CHAIRMAN METCALF: We only proof half the  
18 stuff.  
19 ADMINISTRATOR NUNEZ: There was a little bit  
20 of cash that Governor put in there at that time also, and  
21 so you can see here, State funding on the Governor's  
22 Recommendation to the Legislature was \$105,823,993, and  
23 in other funding, \$128,322,302. The majority of those  
24 changes were actually fairly substantial projects, which  
25 added, for instance, I believe it was the new DMV on East

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1 Sahara, the Hotel College, and the Veteran's Home in  
2 Northern Nevada. Those were the main ones that jumped  
3 up.  
4 And of course you can see that other funding  
5 also increased considerably because, for instance, the  
6 Hotel College has \$20 -- basically, \$23.9 million dollars  
7 in State funding and \$24.89 million dollars in other  
8 funding which would come from donor funding from UNLV.  
9 The Northern Nevada Veterans Home is a 65/35 percent  
10 split between the federal government and the State. That  
11 was \$34 million dollars then from the federal government  
12 and \$14.15 million dollars from the State. So a little  
13 bit of -- So those projects added quite a bit of money to  
14 other funding besides the total amount and to the total  
15 amount of the CIP. Those were the major changes of the  
16 Gov. Rec.  
17 Then if you go to the next section, which is  
18 what the Legislature finally approved, it was pretty  
19 identical. You can see we had 105A in -- Actually, the  
20 last page, I think, Chris -- correct me if I'm wrong --  
21 it looks like --  
22 DEPUTY ADMINISTRATOR CHIMITS: It's a million  
23 less, basically. Just a state engineering program. I'm  
24 looking at the other funding, the \$104. I think that --  
25 COUNSEL STEWART: \$105. It's a million less.

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1 ADMINISTRATOR NUNEZ: Okay. But anyhow, on  
2 these totals here, I believe the State funding is  
3 actually right about \$105, \$104,800, or am I incorrect  
4 about that? Because I think we bonded \$105 million, and  
5 then the other funding was \$110, for a total of \$215  
6 million dollars CIP.  
7 MEMBER CLUTTS: It appears the columns may be  
8 flipped.  
9 ADMINISTRATOR NUNEZ: Yes, the columns may be  
10 flipped.  
11 ADMINISTRATOR CHIMITS: And that million  
12 dollars was out of the Statewide Energy?  
13 ADMINISTRATOR NUNEZ: Right. All of the  
14 major projects, like obviously that was in the Gov. Rec,  
15 the Hotel College, the Northern Nevada Veteran's Home,  
16 and the DMV in Southern Nevada, those are what are  
17 approved and move forward.  
18 I think the biggest change was the statewide  
19 energy program. That was deleted. I don't know if you  
20 remember. The plan was to use the revenue from the  
21 energy savings to pay the debt. The Legislature didn't  
22 feel comfortable with doing that, so they didn't go that  
23 way.  
24 The other major change, if you want to call  
25 that a major change, was that with the construction of

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1 the DMV on East Sahara, which requires the demolition of  
2 the existing building where B&G is currently housed, that  
3 needed to be, that building needed to be demoed, erased,  
4 and to proceed with the construction of the new DMV, and  
5 then B&G was going to move into the Metro building within  
6 that block there into a remodeled Metro building.  
7 What happened is during the session, in  
8 further discussions with the Department of Agriculture,  
9 the Department of Agriculture is actually going to move  
10 into the Metro building, and the entire building is going  
11 to be renovated for them. But for B&G, we just needed a  
12 very small piece of that building. And then B&G then is  
13 going to move into -- Once the Department of Ag moves  
14 into the new remodeled facility in the Metro building,  
15 then B&G is going to move into the Department of Ag's old  
16 building. And that fits very well for us.  
17 As a matter of fact, our plan right now,  
18 we've been -- Chris and his staff have been looking at  
19 that existing facility and developed some floor plans,  
20 and I believe that we're going to be able to fit both B&G  
21 and Public Works into that facility. And we're hoping  
22 here when the Public Works' lease in Vegas is going to  
23 expire, I believe the week -- I mean a year from this  
24 December, and at that point, we're not going to renew  
25 that lease and we're just going to -- our plan is then to

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1 move in with B&G, which is what we've done here in  
2 Northern Nevada. This floor here was all Public Works.  
3 Now it's Public Works and B&G. We've merged into one  
4 division. So it will certainly create for better  
5 efficiencies.  
6 As you know, for instance, we only have one  
7 administrative assistant out of the Las Vegas office,  
8 Tammy Kelly. When she's sick or on vacation, it's an  
9 issue there because she's the only person at the front  
10 desk. When we merge all together, we're going to have  
11 three administrative assistants between B&G and Public  
12 Works. So through a little bit of cross-training, we can  
13 take care of each other, back up each other. So I think  
14 it will, just like we've been able to do here to a  
15 certain extent in the Northern Nevada office here, it  
16 will create some better efficiencies for us.  
17 Anyhow, those are the changes. I kind of  
18 strayed from the CIP. Sorry about that. But anyhow,  
19 these are just things that are always running in my head.  
20 I don't know if you have any questions on this.  
21 CHAIRMAN METCALF: Are there any questions  
22 from the Board?  
23 MEMBER CLUTTS: I have one.  
24 MEMBER TIBERTI: Tito Tiberti.  
25 CHAIRMAN METCALF: Go ahead, Tito.

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1 MEMBER TIBERTI: Gus, two questions. One is  
2 on the DMV, the other funding, where does that come from?  
3 ADMINISTRATOR NUNEZ: Highway Fund. That's  
4 coming from the Highway Fund. That's why it's under  
5 other funding rather than --  
6 MEMBER TIBERTI: Okay. I knew I knew it, but  
7 I couldn't remember. And my second question refers to  
8 this DMV building and then the Hotel College. When is  
9 your best guess that those would actually go out on the  
10 street for hard bid, or are they construction management?  
11 ADMINISTRATOR NUNEZ: The DMV is -- Well,  
12 both of them are CMAR's, and the DMV already bid, and  
13 they're starting construction. And the UNLV Hotel  
14 College is supposed to bid at the end of this calendar  
15 year, beginning of next calendar year. We're supposed to  
16 have a GMP here to be able to award in what, about March,  
17 Chris? March of '16?  
18 ADMINISTRATOR CHIMITS: Start February 15th.  
19 ADMINISTRATOR NUNEZ: So we'll have a GMP  
20 here then probably in January.  
21 MEMBER TIBERTI: If I might follow up with  
22 two questions. The DMV, who is the contractor on that,  
23 and what's the ETA to finish it?  
24 ADMINISTRATOR NUNEZ: That's Core  
25 Construction is the CMAR on that project, and they

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1 started this month, and it's projected, I believe, 15  
2 months on that, 14, 15.  
3 DEPUTY ADMINISTRATOR CHIMITS: At the end of  
4 December of next year.  
5 ADMINISTRATOR NUNEZ: The end of December of  
6 next year.  
7 MEMBER TIBERTI: Thank you.  
8 ADMINISTRATOR NUNEZ: And the Hotel College  
9 is supposed to start in February.  
10 DEPUTY ADMINISTRATOR CHIMITS: February 15th  
11 and finish August 20th of the next year.  
12 ADMINISTRATOR NUNEZ: Of the next year,  
13 August 20th of the following year, in time for the fall  
14 semester.  
15 DEPUTY ADMINISTRATOR CHIMITS: Right.  
16 MEMBER TIBERTI: Thank you.  
17 ADMINISTRATOR NUNEZ: Of '17.  
18 CHAIRMAN METCALF: Are there any other Board  
19 questions?  
20 MEMBER CLUTTS: Bryce Clutts, for the record.  
21 I'm just curious. We went through a lot of the CIP  
22 approval, and we started with \$65, and we ended up with  
23 \$105, and I'm just curious how that compared to maybe  
24 last year and the year before roughly. Are we getting  
25 better? Was it about the same?

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1 ADMINISTRATOR NUNEZ: Much better. I think  
2 darn near double, pretty close.  
3 CHAIRMAN METCALF: Was the last biennium our  
4 low spot, or was it --  
5 ADMINISTRATOR NUNEZ: Two bienniums.  
6 DEPUTY ADMINISTRATOR CHIMITS: Two bienniums  
7 before.  
8 ADMINISTRATOR NUNEZ: '11 was the lowest  
9 where the total bonding capacity at that time that they  
10 gave us was \$30 million, and \$3 of that million was  
11 needed for other things, so \$27 million; and of course  
12 NSHE for their HECC/SHECC money, they got \$10 million of  
13 that, so deferred maintenance where it's usually \$50  
14 million, it was at about \$17 million.  
15 CHAIRMAN METCALF: When Tito and Roy and I  
16 got on the Board, Bryce, I think we were running a \$800  
17 million biennium.  
18 DEPUTY ADMINISTRATOR CHIMITS: 2007 was --  
19 COUNSEL STEWART: 2007-2008.  
20 MEMBER CLUTTS: I have a question. What took  
21 you so long to get things going?  
22 CHAIRMAN METCALF: Well, if they would have  
23 paid us that \$80.  
24 DEPUTY ADMINISTRATOR CHIMITS: It wasn't  
25 getting us paid.

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1 MEMBER TIBERTI: Bryce, if I had any sense at  
2 all when I heard \$800, I should have ran out and finished  
3 everything and could have gotten a bomb shelter because  
4 nobody told me what was happening.  
5 CHAIRMAN METCALF: Nobody sure as heck told  
6 me. Yes, Member Walker.  
7 MEMBER WALKER: Member Walker. Of the \$215  
8 total funding, when will we have that all released from  
9 us?  
10 ADMINISTRATOR NUNEZ: Well, you mean spent?  
11 MEMBER WALKER: Not spent. That wouldn't  
12 imply completion. When will we have contracts and have  
13 that money out through contracts?  
14 ADMINISTRATOR NUNEZ: Well, most of the AE  
15 contracts will be approved by BOE probably November.  
16 COUNSEL STEWART: That's for the design.  
17 ADMINISTRATOR NUNEZ: For most of them.  
18 There may be some that will drag on a little bit into  
19 December. There will be, obviously, with the number of  
20 mechanical projects that we have, and the fact that a lot  
21 of those are weather-sensitive as to when you replace  
22 equipment, some of those may not get -- will get released  
23 over the next two years, I would guess. Chris, did you  
24 want to add to that?  
25 DEPUTY ADMINISTRATOR CHIMITS: Yes, if I

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1 could. Chris Chimits, for the record. We have a  
2 two-year work plan, and I'd say that 70 percent of them  
3 will be done by November BOE, as Gus mentioned, but  
4 there's some that we aren't planning on working on until  
5 the second year.  
6 MEMBER WALKER: I understand the small  
7 mechanical. It was the majority of the work so I can  
8 report back or be able to answer that question of when.  
9 DEPUTY ADMINISTRATOR CHIMITS: All the  
10 long-lead projects, the bigger projects, we cut those  
11 loose right away.  
12 MEMBER WALKER: So through December?  
13 DEPUTY ADMINISTRATOR CHIMITS: Yes. November  
14 BOE is when the design contracts will be approved, most  
15 of them.  
16 ADMINISTRATOR NUNEZ: Most of them. There  
17 may be a few that may drag beyond that, but most of them  
18 will go on the November BOE.  
19 CHAIRMAN METCALF: Are there any other Board  
20 comments on Item Number Nine? Thank you, Mr. Nunez. If  
21 we could go to Agenda Item Number Ten for Possible  
22 Action: Board Comment Discussion. I'm going to start  
23 down south with Member Tiberti.  
24 MEMBER TIBERTI: I have none. Thank you.  
25 CHAIRMAN METCALF: Member Cates?

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1 MEMBER CATES: I have none.  
2 CHAIRMAN METCALF: Member Clutts?  
3 MEMBER CLUTTS: I have none.  
4 CHAIRMAN METCALF: Member Walker?  
5 MEMBER WALKER: I have some. The  
6 public/private funding, we recommended the public/private  
7 funding move forward last time?  
8 COUNSEL STEWART: Lease purchase.  
9 MEMBER WALKER: On lease purchase.  
10 COUNSEL STEWART: Uh-huh.  
11 MEMBER WALKER: They want a contract of \$2.7  
12 million. That had to go further from us, so just a recap  
13 of where the lease purchase, where is that on the agenda,  
14 or where that's in play? I would like to see that.  
15 CHAIRMAN METCALF: On a future agenda.  
16 MEMBER WALKER: On a future agenda. We had a  
17 disk of that, and I think there were 65 documents, and  
18 I'm not going to get through them all, but it's very  
19 impressive of what I've seen and where I've been so far,  
20 so I would want a report back --  
21 COUNSEL STEWART: And you shall have one.  
22 MEMBER WALKER: -- on that. From the last --  
23 it might have been a couple of meetings ago, and this  
24 was, I think informational, B&G was implementing the  
25 mechanical design life systems throughout the State, and

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1 I haven't heard anything of that. You were just right at  
2 the cusp of getting that in play, and I would like a  
3 report on how that got in play and how that is  
4 functioning throughout the mechanical world or even just  
5 an inventory of what we have, which would relate back to  
6 our mechanical issues and our deficit in our budget of  
7 what we can expect, forward look.  
8 A third would probably relate to the first  
9 agenda, which now that the Public Works or B&G is the  
10 leaser of land, a recap of the Nevada or the lease space  
11 that the State has versus our own space, which I believe  
12 will be encompassed in the report of the lease part. We  
13 have 106,000 square feet of leased space.  
14 CHAIRMAN METCALF: A million.  
15 MEMBER WALKER: I mean, yes, 1,060,000.  
16 DEPUTY ADMINISTRATOR CHIMITS: Okay.  
17 ADMINISTRATOR NUNEZ: We can certainly do  
18 that.  
19 CHAIRMAN METCALF: Thank you. I'd like to do  
20 my thoughts, and part of it kind of relates with Member  
21 Walker, but also for Member Cates' benefit, especially.  
22 We had some real detailed discussions about deferred  
23 maintenance status, and I don't know if maybe  
24 Administrator Nunez could bring you up to speed on that  
25 because your predecessor, one or two or three past, I'm

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1 sorry, was very interested in it because we as a Board  
2 feel that a lot of our State money is being used for  
3 deferred maintenance of buildings, as you can see if you  
4 read through the CIP, how many rooftop units are being  
5 replaced, how many air handler units, you know,  
6 everything is replace this, and it's all deferred  
7 maintenance. Not all, but a big chunk of it. So since  
8 the last two bienniums at least, we've been the Deferred  
9 Maintenance Board.  
10 MEMBER CATES: Right.  
11 CHAIRMAN METCALF: So what I would like to  
12 ask is maybe Administrator Nunez could bring Member Cates  
13 up-to-speed as the Administrator. But also, did I get  
14 your title wrong as the Director of the Department of  
15 Administration? Not the Administrator of the Director  
16 Department. But also, to update the Board again further  
17 on where are we in regards to the status of deferred  
18 maintenance.  
19 Maybe after we get the Director up to speed,  
20 and hopefully he stays on longer than the past members,  
21 that we could keep bringing that up because we made it a  
22 point that we wanted to be a sounding board to figure out  
23 what how could we do things better. So are there any  
24 other comments? Ms. Stewart?  
25 COUNSEL STEWART: Thank you. For the record,

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1 Susan Stewart. I just wanted to -- I had touched on it  
2 earlier in the meeting. We had a workshop this morning  
3 on some regulations for the State Public Works, and the  
4 Board will be seeing those in the near future, and as  
5 well as the regulations.  
6 Our qualification application has not been  
7 visited in at least five years, so as we're working with  
8 it, Cece Zimmerman, who does the qualification for us,  
9 will come to me. "This needs to be tweaked, this is a  
10 little unclear." So we'll be kind of doing a once-over,  
11 look at some best practices and revise those. And as you  
12 know, the Board has to approve all of those forms.  
13 CHAIRMAN METCALF: Great. And actually, I  
14 did have one other thing. I know we got in the e-mail  
15 the training for Board and Commission members, directors,  
16 administrators and agency staff. And I know some of us  
17 old guys have already been trained up, but just make sure  
18 if anybody hasn't been trained up to pay attention to  
19 this.  
20 COUNSEL STEWART: Did you get that, Bryce?  
21 MEMBER CLUTTS: I have. And I'm curious --  
22 Bryce Clutts, for the record. If you've had training, do  
23 you need to go to that training again?  
24 COUNSEL STEWART: It's my opinion that it  
25 would not hurt for you to go again. The law is always

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1 changing, there's new issues always coming up, and it's a  
2 good program that they put together.  
3 MEMBER CLUTTS: It's just eight hours, right?  
4 DEPUTY ADMINISTRATOR CHIMITS: You end up  
5 with a Master's or a Doctorate.  
6 CHAIRMAN METCALF: Or a Ph.D.  
7 COUNSEL STEWART: And it's not a requirement  
8 of service on the Board, and I understand the demand on  
9 our times are many.  
10 CHAIRMAN METCALF: Informational. Agenda  
11 Item Number 11 is public comment. Is there any public  
12 comment at this time? Okay. Agenda Item Number 12.  
13 Looking for a motion to adjourn.  
14 MEMBER CLUTTS: So move.  
15 MEMBER TIBERTI: Second.  
16 CHAIRMAN METCALF: Moved and seconded. All  
17 in favor, say aye.  
18 THE BOARD: Aye.  
19 CHAIRMAN METCALF: Opposed? The motion  
20 carries. Thank you very much.  
21 (The meeting concluded at 2:50 p.m.)  
22 -o0o-  
23  
24  
25

1 STATE OF NEVADA, )  
2 )  
3 CARSON CITY. )

4  
5

6 I, NICOLE ALEXANDER, Official Court Reporter for the  
7 State of Nevada, State Public Works Division, do hereby  
8 Certify:  
9

10 That on the 2nd day of October, 2015, I was  
11 present at said meeting for the purpose of reporting in  
12 verbatim stenotype notes the within-entitled public  
13 meeting;

14 That the foregoing transcript, consisting of pages 1  
15 through 60, inclusive, includes a full, true and correct  
16 transcription of my stenotype notes of said public  
17 meeting.  
18

19 Dated at Carson City, Nevada, this 12th day of  
20 October, 2015.  
21

22  
23  
24  
25

NICOLE ALEXANDER, NV CCR #446

	53:16;54:2	50:7,11	<b>Agriculture (2)</b> 49:8,9	<b>appoint (1)</b> 20:13
<b>\$</b>	<b>\$85,000 (1)</b> 13:9	<b>ADMINISTRATOR (90)</b> 4:17,22;5:24;6:2,20, 21;7:10,19,20;8:3,9; 9:3;11:1,4;15:2,6,12, 19,21;16:5,7;17:6,16, 24;20:2,9,22;23:5,12, 19;24:10;27:23;28:16; 29:6,12;33:5,10;35:2, 25;36:1;39:3;40:10,25; 41:14,24;42:8,10;44:6, 25;45:16;46:4,10,19; 47:22;48:1,9,11,13; 51:3,11,18,19,24;52:3, 5,8,10,12,15,17;53:1,5, 6,8,18,24;54:10,14,17, 25;55:9,13,16;57:16, 17,24;58:12,13,15;60:4	<b>Ag's (1)</b> 49:15	<b>appointed (3)</b> 4:25;9:9;22:7
<b>\$10 (1)</b> 53:12	<b>A</b>		<b>ahead (5)</b> 3:4;9:24;16:15; 40:20;50:25	<b>appointing (1)</b> 20:12
<b>\$100,000 (3)</b> 12:8;13:7,8	<b>AB (7)</b> 12:1,15;13:3;14:11, 17;16:17,24		<b>air (2)</b> 32:1;58:5	<b>appointment (1)</b> 22:22
<b>\$104 (1)</b> 47:24	<b>able (6)</b> 12:19;28:9;49:20; 50:14;51:16;55:8		<b>airplanes (1)</b> 30:22	<b>approach (1)</b> 40:2
<b>\$104,800 (1)</b> 48:3	<b>abnormal (1)</b> 21:15		<b>allocation (1)</b> 8:25	<b>appropriate (1)</b> 11:23
<b>\$105 (5)</b> 46:15;47:25;48:3,4; 52:23	<b>above (1)</b> 45:19		<b>allow (1)</b> 34:10	<b>Approval (2)</b> 3:23;52:22
<b>\$105,823,993 (1)</b> 46:22	<b>accept (1)</b> 4:3		<b>almost (1)</b> 19:17	<b>approve (2)</b> 35:10;59:12
<b>\$11 (1)</b> 36:9	<b>Acceptance (1)</b> 3:23	<b>administrators (1)</b> 59:16	<b>along (1)</b> 30:1	<b>approved (7)</b> 35:5;36:5;42:2; 47:18;48:17;54:15; 55:14
<b>\$110 (1)</b> 48:5	<b>accepted (3)</b> 21:2,6,8	<b>Administrator's (1)</b> 44:24	<b>altitude (1)</b> 40:5	<b>approximately (1)</b> 45:17
<b>\$128,322,302 (1)</b> 46:23	<b>accordingly (1)</b> 31:4	<b>adopt (1)</b> 17:3	<b>always (9)</b> 28:25;30:6;42:17,20, 24;43:22;50:19;59:25; 60:1	<b>architect (4)</b> 15:21;16:6;37:8; 42:22
<b>\$135 (1)</b> 45:21	<b>account (3)</b> 28:3;31:22,23	<b>advanced (1)</b> 24:7	<b>amendment (8)</b> 15:9;21:3,4,7,8; 24:21;25:6,9	<b>Architect/Engineers (1)</b> 35:1
<b>\$14.15 (1)</b> 47:12	<b>acoustics (1)</b> 43:6	<b>advantage (1)</b> 42:3	<b>amongst (1)</b> 38:6	<b>architects (3)</b> 36:6;38:1;41:16
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